

SECTORIAL STUDY

# latitudes

THE CONTEMPORARY  
ART MARKET IN BRAZIL

4<sup>TH</sup> EDITION, AUGUST 2015  
**PRINCIPAIS RESULTADOS**  
MAIN RESULTS:  
Dr. Ana Letícia Fialho

# THEMATIC LINES

- PROFILE AND SCALE
- *MODUS OPERANDI*
- RECENT GROWTH AND DYNAMICS
- INTERNATIONALIZATION
- HIGHLIGHTS AND TENDENCIES

# PERIODICITY

## **ANNUAL SURVEY**

### **1<sup>st</sup> EDITION**

DATA COLLECTION: 11/2011 TO 03/2012

PRESENTATION OF DATA: 09/2012

1<sup>ST</sup> EDITION UPDATE: 11/2012

PRESENTATION OF DATA: 12/2012

### **2<sup>nd</sup> EDITION**

DATA COLLECTION: 01 TO 03/2013

PUBLICATION OF REPORT: 07/2013

### **3<sup>rd</sup> EDITION**

DATA COLLECTION: 01/2014

PUBLICATION OF REPORT: 04/2014

## **4<sup>a</sup> EDIÇÃO**

DATA COLLECTION:  
MAY AND JUNE/2015

PUBLICATION  
OF REPORT: 09/2015

# OBJETIVES

PROVIDE THE **latitude**  
PROJECT AND ABACT  
**INFORMATION ON THE SECTOR**  
THAT CAN SUPPORT THE  
PLANNING AND DEVELOPMENT  
OF THEIR ACTIVITIES.

# OBJETIVES

FOSTER THE CREATION OF MANAGEMENT AND COMMERCIAL PROMOTION TOOLS BY **latitude**, ABACT AND GALLERIES INVOLVED, AIMED AT IMPROVING AND EXPANDING BUSINESS IN THE SECTOR.

# OBJETIVES

BE A SOURCE OF **OBJECTIVE**,  
ORGANIZED AND **TRUSTWORTHY** DATA  
ON THE SECTOR FOR AGENTS OF THE ART  
SYSTEM, AS WELL AS PUBLIC MANAGERS,  
PARTNERS, SPECIALIZED MEDIA  
AND OTHER INTERESTED PARTIES.

# UNIVERSE OF STUDY

GALLERIES THE PRIMARY MARKET  
OF CONTEMPORARY ART  
LINKED TO THE [latitude](#) PROJECT.

# UNIVERSE OF STUDY

## **1<sup>st</sup> EDITION**

40 GALLERIES CONTACTED,  
32 RESPONDING GALLERIES,

## **2<sup>nd</sup> EDITION**

52 GALLERIES CONTACTED,  
44 RESPONDING GALLERIES.

## **3<sup>rd</sup> EDITION**

49 GALLERIES CONTACTED,  
45 RESPONDING GALLERIES.



# UNIVERSE OF STUDY

**4<sup>th</sup> EDITION**

**45** GALLERIES  
**CONTACTED**

**41** **RESPONDING**  
GALLERIES

# METHODOLOGY

## **1<sup>st</sup> EDITION**

QUESTIONNAIRE WITH **65 QUESTIONS**  
SENT BY **EMAIL**, CONTACT WITH  
GALLERIES, DATA ANALYSIS BY APEX-BRASIL

## **2<sup>nd</sup> and 3<sup>rd</sup> EDITION**

**ELECTRONIC FORM** WITH MORE THAN  
**150 QUESTIONS**, DIRECT CONTACT WITH THE  
GALLERIES AND ANALYSIS OF OTHER DATA FROM  
THE LATITUDE PROJECT AND APEX-BRASIL

# METHODOLOGY

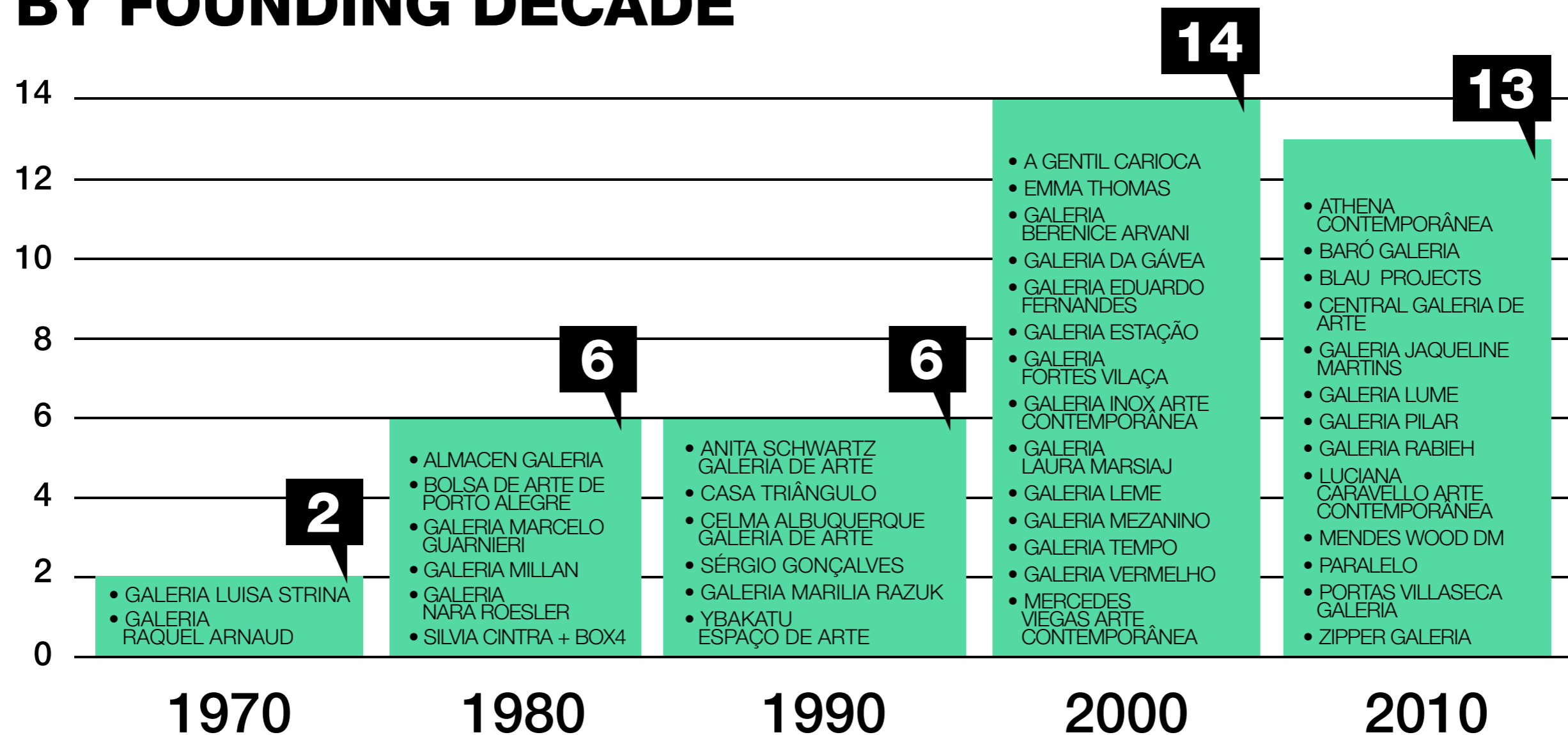
## **4<sup>th</sup> EDITION**

ELECTRONIC FORM WITH **50 QUESTIONS**,  
QUALITATIVE RESEARCH, ANALYZING DATA ON  
EXPORTS AND COMPILED BY  
APEX-BRASIL AND ANALYSIS OF STATISTICAL  
DATA BROUGHT BY EXTERNAL CONSULTANT.

profile  
and  
scale of  
galleries

# GENERATIONAL CROSS SECTION

## NUMBER OF GALLERIES BY FOUNDING DECADE

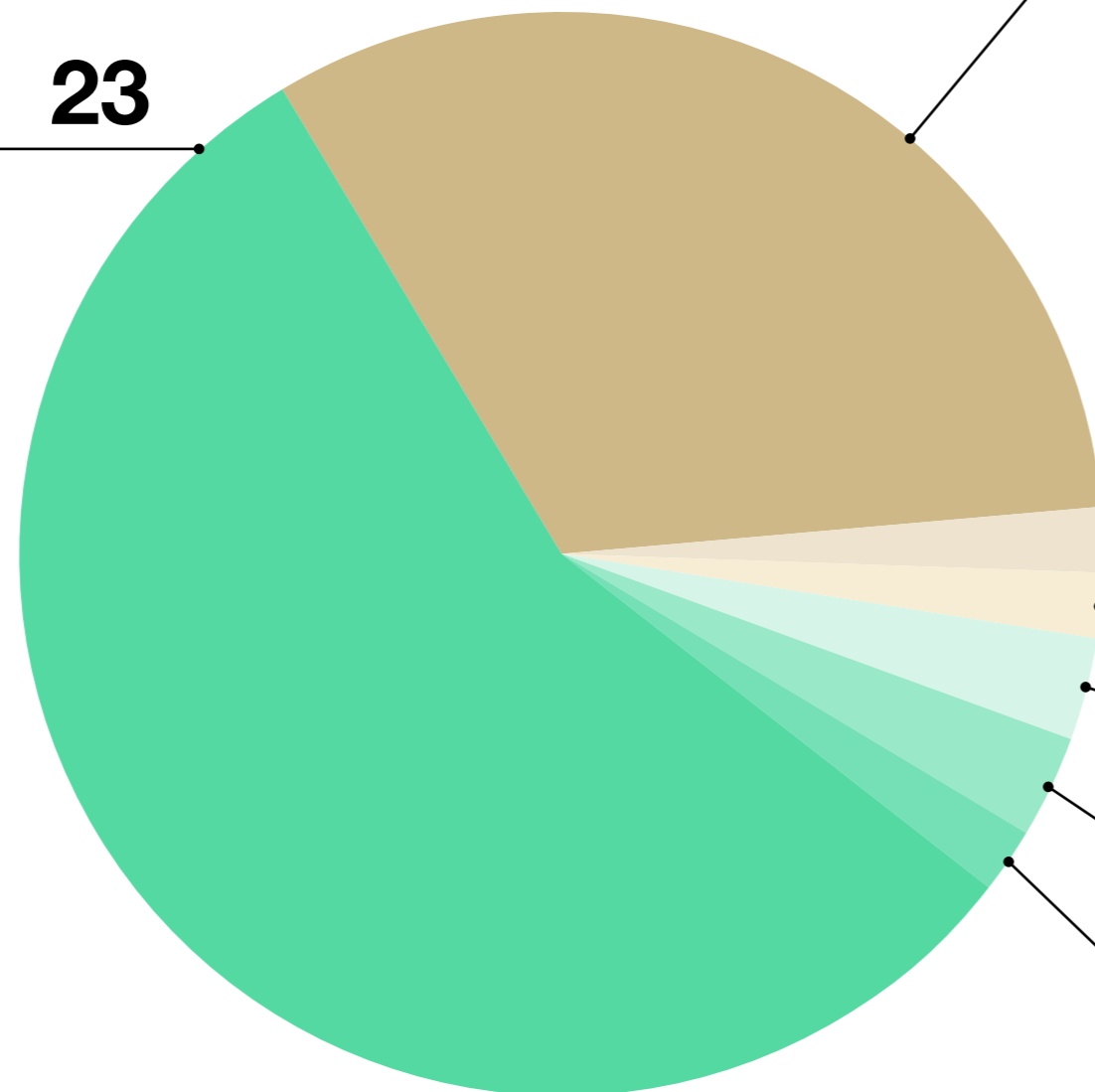


# REGIONAL DISTRIBUTION

## NUMBERS OF GALLERIES BY CITY

**SÃO PAULO 23**

- BARÓ GALERIA
- BLAU PROJECTS
- CASA TRIÂNGULO
- CENTRAL GALERIA DE ARTE
- EMMA THOMAS
- GALERIA BERENICE ARVANI
- GALERIA EDUARDO FERNANDES
- GALERIA ESTAÇÃO
- GALERIA FORTES VILAÇA
- GALERIA JAQUELINE MARTINS
- GALERIA LEME
- GALERIA LUISA STRINA
- GALERIA LUME
- GALERIA MARILIA RAZUK
- GALERIA MEZANINO
- GALERIA MILLAN
- GALERIA PILAR
- GALERIA RABIEH
- GALERIA RAQUEL ARNAUD
- MENDES WOOD DM
- PARALELO ART GALLERY
- ZIPPER GALERIA
- VERMELHO



**13 RIO DE JANEIRO**

- A GENTIL CARIOCA
- ALMACEN
- ANITA SCHWARTZ GALERIA DE ARTE
- ATHENA CONTEMPORÂNEA
- GALERIA DA GÁVEA
- GALERIA INOX
- GALERIA LAURA MARSIAJ
- GALERIA SILVIA CINTRA +BOX4
- GALERIA TEMPO
- LUCIANA CARAVELLO ARTE CONTEMPORÂNEA
- MERCEDES VIEGAS ARTE CONTEMPORÂNEA
- PORTAS VILASECA GALERIA
- SERGIO GONÇALVES GALERIA

**1 SÃO PAULO AND RIO DE JANEIRO**

- GALERIA NARA ROESLER

**1 RIBEIRÃO PRETO AND SÃO PAULO**

- GALERIA MARCELO GUARNIERI

**1 CURITIBA**

- YBAKATU ESPAÇO DE ARTE

**1 BELO HORIZONTE**

- CELMA ALBUQUERQUE GALERIA DE ARTE

**1 PORTO ALEGRE E SÃO PAULO**

- BOLSA DE ARTE DE PORTO ALEGRE

# NUMBERS/ YEAR **EXHIBITIONS AND FAIRS**

**7**  
**INDIVIDUAL**  
EXHIBITIONS

**1.5**  
**GROUP**  
EXHIBITIONS

THE GALLERIES  
**HELD,**  
**ON AVERAGE,**

**5**

**FAIRS/ GALLERY,**  
JUST ABOVE THE  
2013 NUMBER,  
WHICH WAS 4.5.

ALL THE  
SURVEYED GALLERIES  
**PARTICIPATED**  
**IN FAIRS IN 2014,**  
RANGING FROM

**2 - 12**

**FAIRS PER**  
**GALLERY** WHILE  
IN 2013 THE  
RANGE WAS 0-14.

# REPRESENTED ARTISTS

THE AVERAGE NUMBER OF REPRESENTED ARTISTS DECREASED SLIGHTLY:

**21.5** ARTISTS PER GALLERY  
(IN 2014 IT WAS 22.5 PER GALLERY),  
VARYING FROM 3 TO 21.

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THE UNIVERSE OF **ARTISTS REPRESENTED** CONSEQUENTLY DECREASED FROM 1000 TO ABOUT

**880** ARTISTS

MOST OF THE GALLERIES **HAVE** BETWEEN

**19 and 25**  
**ARTISTS**

---

ONLY **3.7%** OF THE REPRESENTED ARTISTS

FIRST ENTERED THE MARKET IN 2014, **THE LOWEST RATE SINCE THE SURVEY BEGAN**



# EMPLOYMENT AND **WAGES**

**9.3**  
**PEOPLE**  
WORKING IN  
GALLERIES IN **2014**,  
COMPARED  
TO **8.4** IN **2013**  
(EMPLOYEES AND  
PROVIDED SERVICES RES)

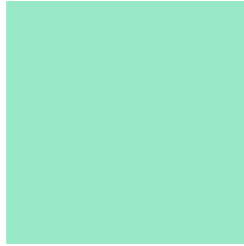


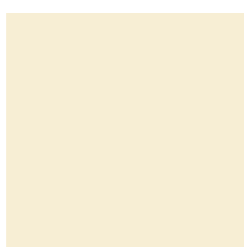
RANGING FROM  
**3** TO **29**  
**PEOPLE PER FRAME**

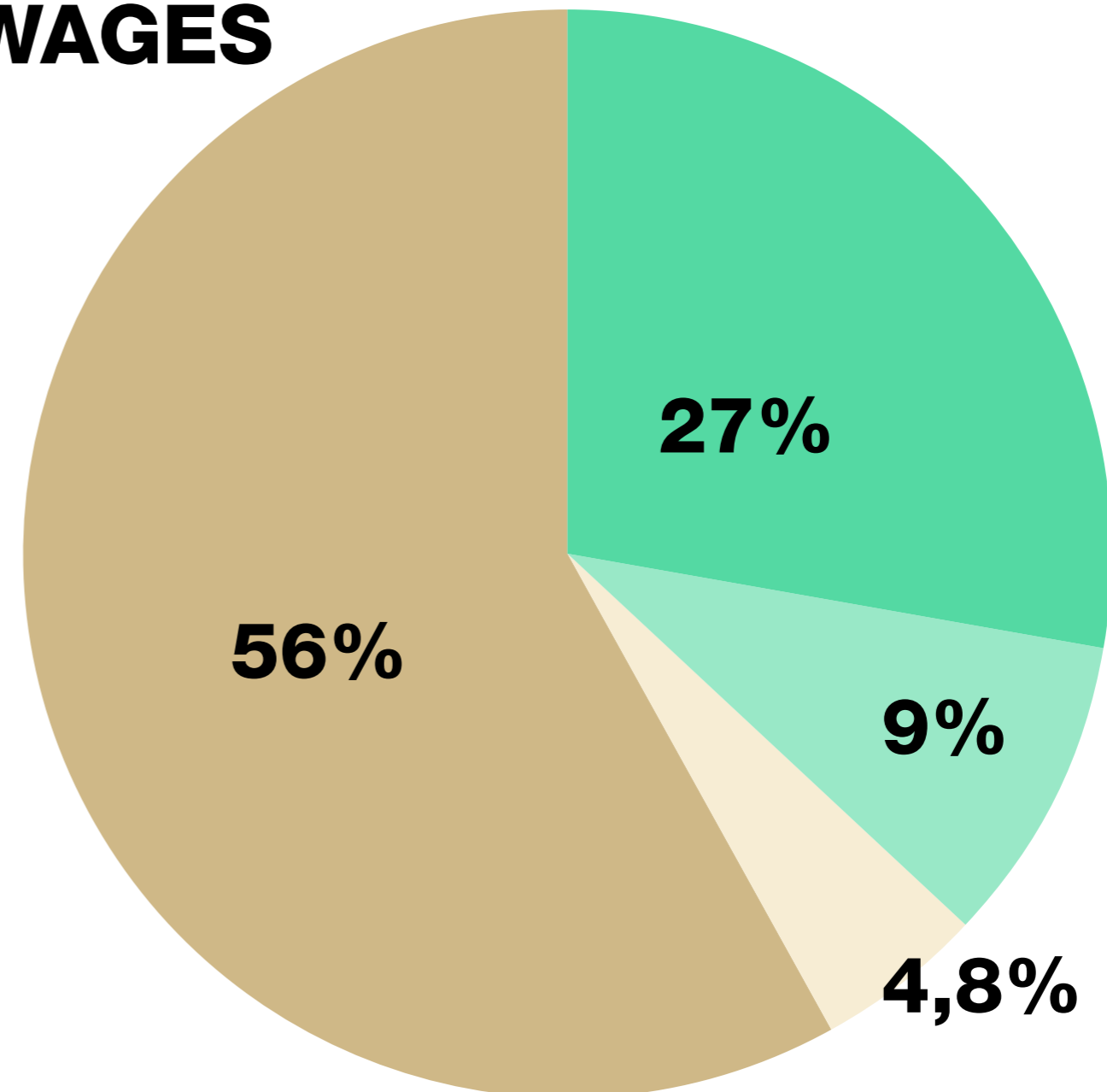
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MOST  
GALLERIES **PAY**  
**2 - 5** **TIMES**  
**THE MINIMUM WAGE**

# AVERAGE **WAGE**

DISTRIBUTION OF GALLERIES  
ACCORDING TO **AVERAGE WAGES**

-  **1-2** MINIMUM SALARIES  
(US\$220-440/ month)
-  **2-5** MINIMUM SALARIES  
(US\$440-1,100/ month)
-  **5-10** MINIMUM SALARIES  
(US\$1,100-2,200/ month)
-  **10-20** MINIMUM WAGES  
(US\$2,200-4,400/ month)



# NUMBER OF **CLIENTS**

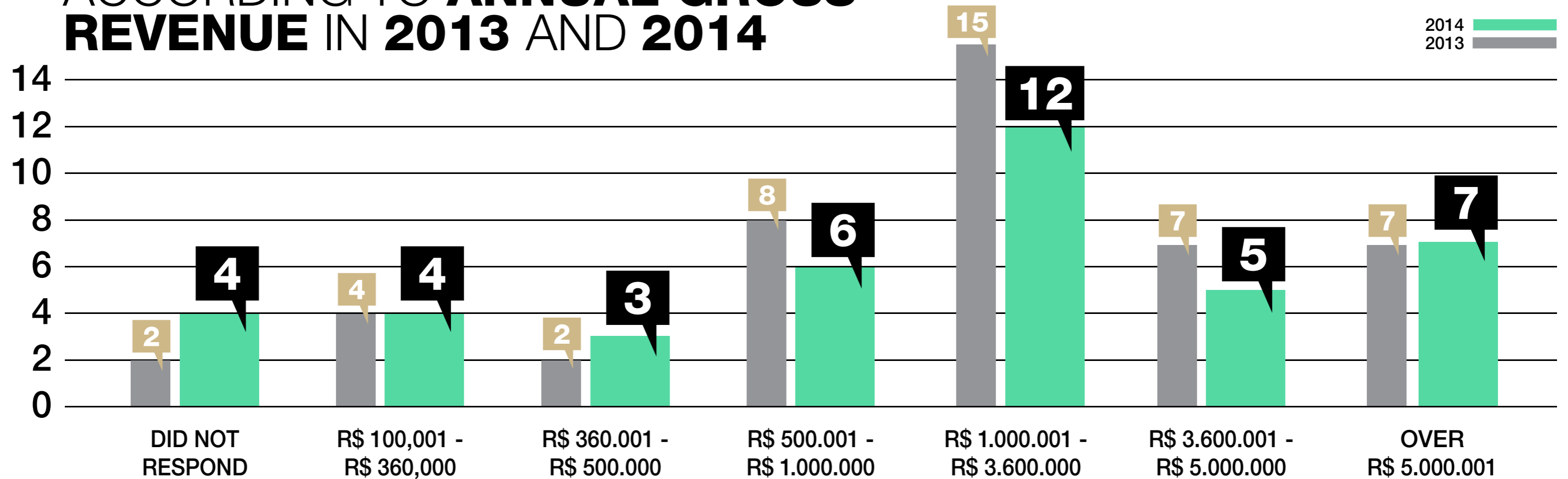
GALLERIES RANGED FROM

**15** TO **393**

**CLIENTS WHO PURCHASED**  
WORKS IN 2014


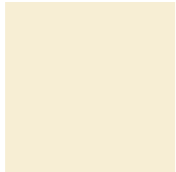
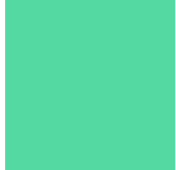
# REVENUE DISTRIBUTION

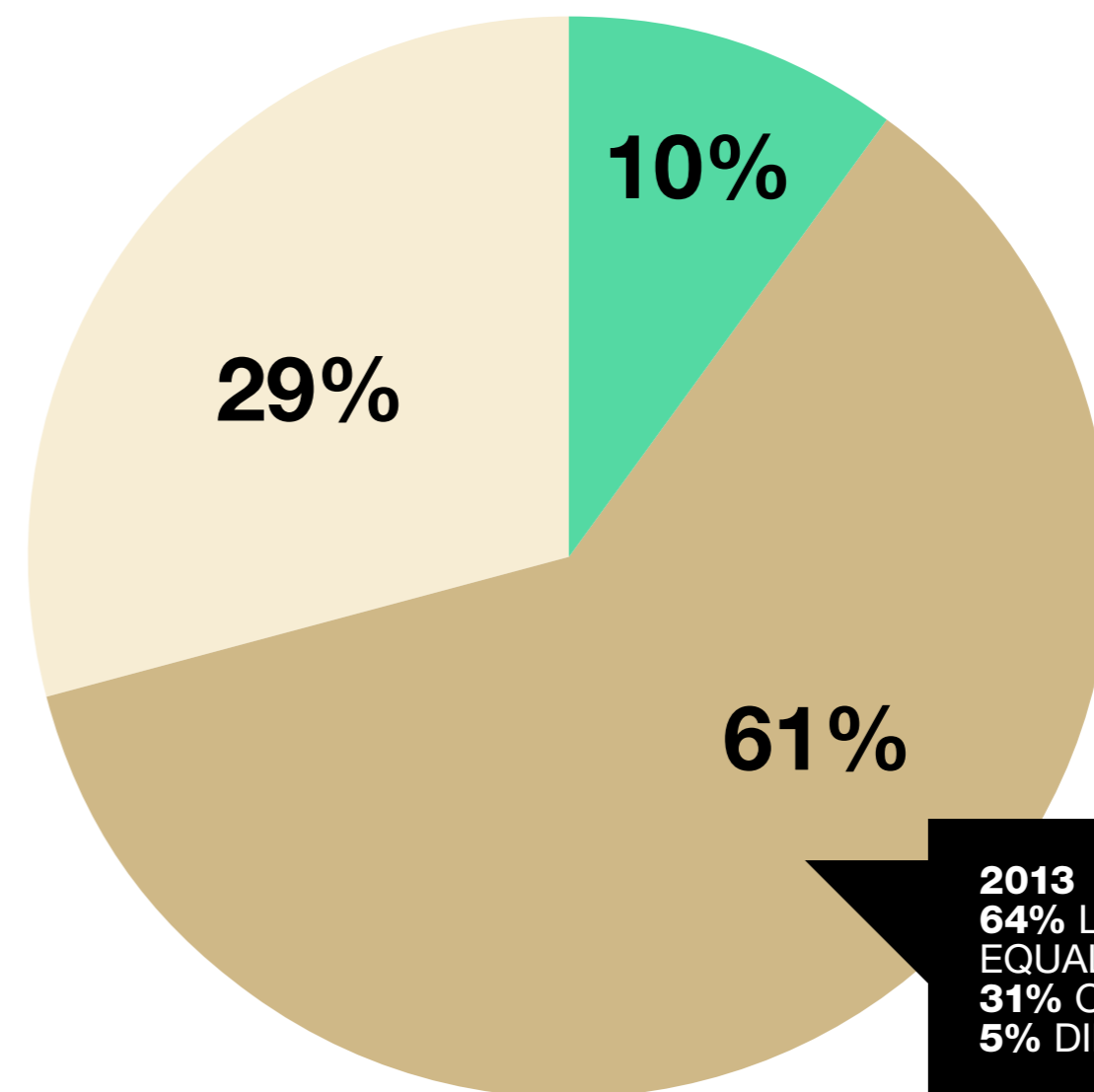
NUMBER OF GALLERIES  
ACCORDING TO **ANNUAL GROSS  
REVENUE** IN **2013** AND **2014**



# REVENUE DISTRIBUTION

PERCENTAGE OF THE GALLERIES ACCORDING TO THE **ANNUAL GROSS REVENUE IN 2014**

-  LESS THAN OR EQUAL TO R\$ 3.6 MILLION
-  OVER R\$ 3.6 MILLION
-  DID NOT RESPOND



**2013**  
64% LESS THAN OR EQUAL TO R\$ 3.6 MILLION  
31% OVER R\$ 3.6 MILLION  
5% DID NOT RESPOND

***modus  
operandi***

# RELATIONSHIP WITH **ARTISTS**

- **21.8% OF THE REPRESENTED ARTISTS** HAVE SIGNED **CONTRACTS** WITH THE GALLERY, VERSUS 26.6% IN 2013.
- **26%** OF ARTISTS HAVE THEIR **OWN COMPANY** AND ARE PAID AS SUCH – SAME AS IN 2013.

# RELATIONSHIP WITH **ARTISTS**

- **80%** OF THE ARTISTS REPRESENTED ARE **BRAZILIANS**, **20%** ARE **FOREIGNERS**, THE SAME AS IN 2013.
- **37.5% OF GALLERIES** OFFERED LOGISTIC AND FINANCIAL SUPPORT FOR ARTIST **PARTICIPATION IN INSTITUTIONAL EXHIBITIONS**



# PARTNERSHIPS

48%

OF THE GALLERIES  
MADE **NEW**  
**PARTNERSHIPS**  
WITH OTHER  
GALLERIES IN 2014.

29%

MADE **NEW**  
**PARTNERSHIPS**  
WITH  
**GALLERIES**  
**ABROAD.**

# SECONDARY MARKET

31.7%

OF THE GALLERIES **ALSO**  
**ACTED IN THE SECONDARY**  
**MARKET** IN 2014, COMPARED  
WITH **24% IN 2013.**

# OBSTACLES TO THE DEVELOPMENT OF THE SECTOR

- **ECONOMIC INSTABILITY – 22%**
- **HIGH TAXES – 19.5%**
- **DIFFICULTY IN ACCESSING  
INSTITUTIONAL COLLECTORS – 17.1%**
- **DIFFICULTY IN MANAGEMENT – 7.3%**
- **DIFFICULTY IN PLANNING – 7.3%**
- **BUREAUCRACY – 7.3%**
- **LIMITED NETWORK OF CONTACTS – 7%**
- **DIFFICULTY IN ACCESSING  
PRIVATE COLLECTORS – 2.4%**

# MAIN EXPENSES

- **PARTICIPATION IN FAIRS**
- **INFRASTRUCTURE SPENDING**
- **PAYROLL**
- **HOLDING EXHIBITIONS**

# Recent growth and dynamics

# DEVELOPMENT

51.2%

OF THE  
GALLERIES  
**INCREASED  
REVENUE**  
IN 2014

26.9%

**SHOWED  
NO CHANGE**

14.6%

HAD  
**NEGATIVE  
GROWTH**

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7.3% DID **NOT** ANSWER

# DEVELOPMENT

47%

OF SURVEYED  
GALLERIES  
**INCREASED THEIR  
WORKFORCE**

53%

OF THE GALLERIES  
**MAINTAINED THE  
SAME NUMBER  
OF EMPLOYEES**

# DEVELOPMENT

THE **GALLERIES**  
THAT RECORDED  
**REVENUE**  
**GROWTH** IN 2014  
ATTRIBUTED THEIR  
**SUCCESS** TO:

- **GOOD WORK**
- **RECOGNITION AND CONSOLIDATION OF GALLERY SCHEDULE**
- **RECOGNITION AND THE QUALITY OF REPRESENTED ARTISTS**
- PARTICIPATION IN **FAIRS**
- INCREASE IN THE **NUMBER OF COLLECTORS**
- MORE FAVORABLE **INTERNATIONAL SCENARIO**
- GREATER **RECOGNITION** OF CONTEMPORARY **ART**
- **ESTABLISHING PARTNERSHIPS**
- **WORKING RELATIONSHIP**  
WITH CLIENTS AND CURATORS
- **STAFF** EXPERIENCE



# DEVELOPMENT

THE GALLERIES THAT HAD **NEGATIVE GROWTH** IN 2014 ATTRIBUTED THIS PERFORMANCE TO **THREE FACTORS**

- **ECONOMIC CRISIS**
- **ELECTION** YEAR
- WORLD **CUP**

# SALES, WORKS AND PRICES

5,758

**OBJECTS**  
NEGOTIATED  
IN 2014

IN 2014, THE  
GALLERIES INDICATED  
A **PRICE RANGE**  
**FOR OBJECTS** OF

R\$ 300 TO

R\$ 1.4 million

# SALES, WORKS AND PRICES

56.1%

OF THE GALLERIES  
**RAISED THE  
PRICES OF THE  
WORKS IN 2014**

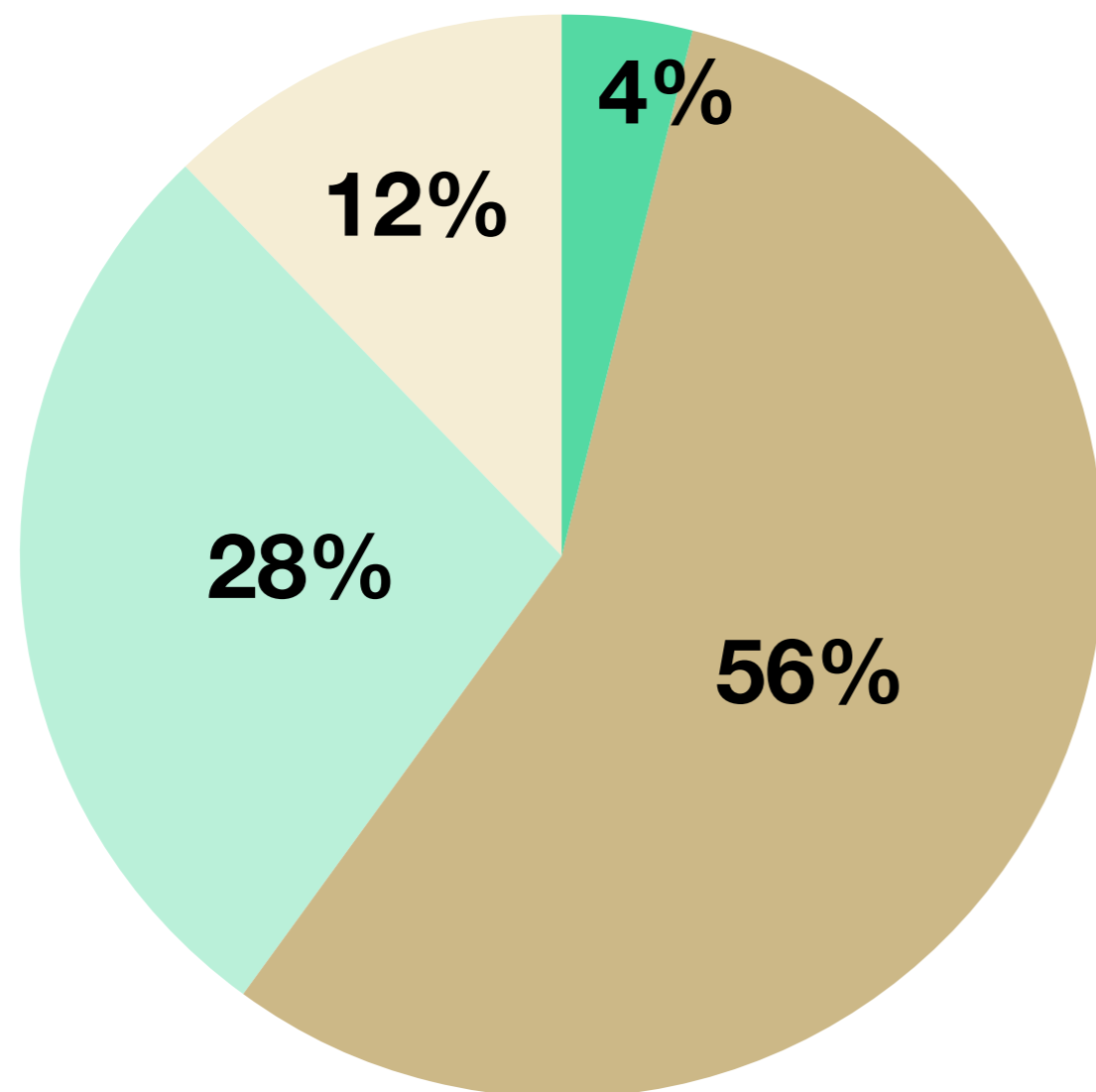
8  
THE AVERAGE  
INCREASE  
WAS OF  
.4%

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THE **AVERAGE SALES** PRICE  
OF **WORKS** IN 2014 WAS

R\$ 30,800

# BUSINESS PLATFORMS



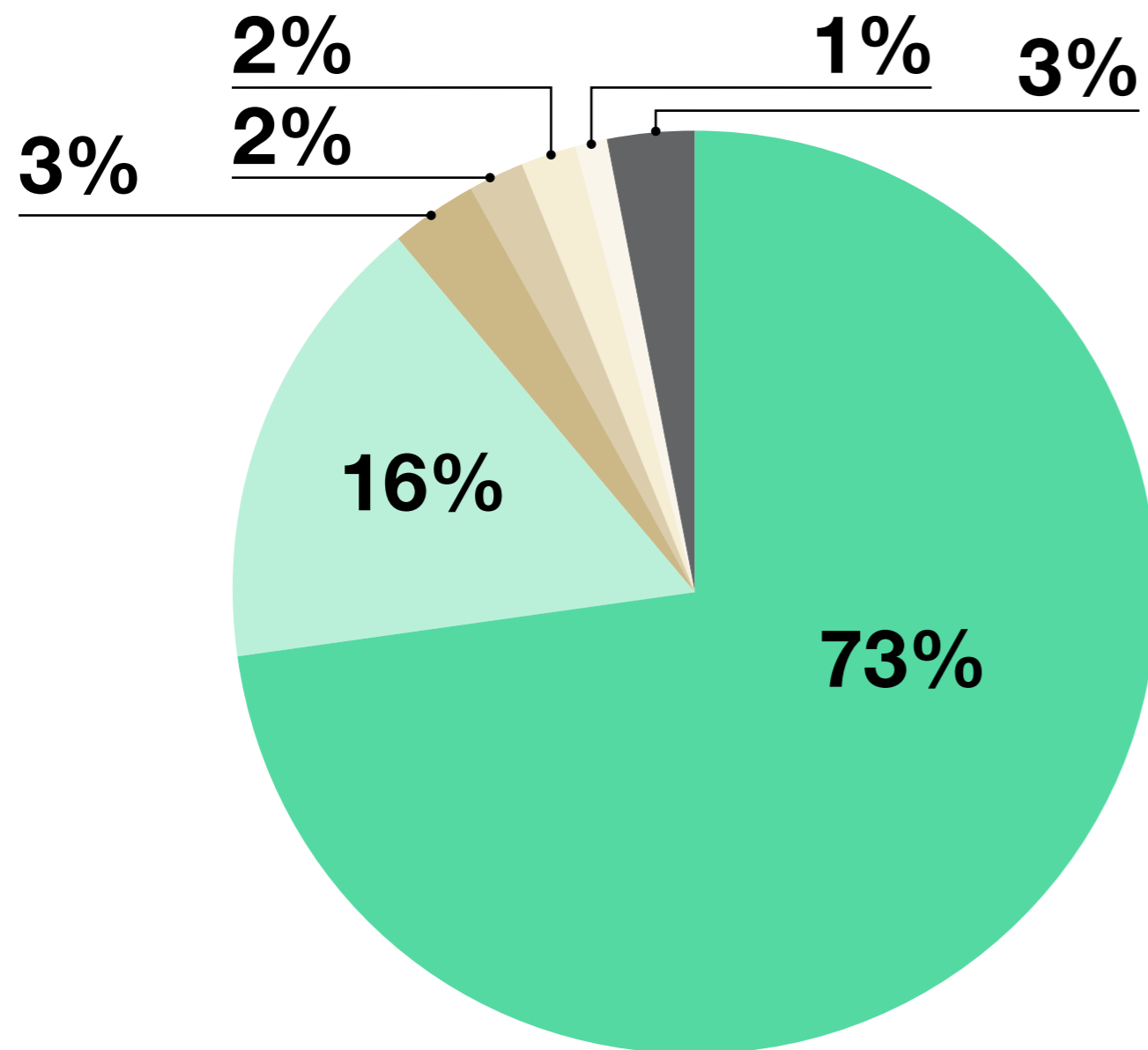
## PLATFORM FOR DOING BUSINESS IN 2014



# CENTRALIZATION OF **FAIRS**

- **40% OF THE REVENUE OF THE GALLERIES ARE GENERATED AT NATIONAL AND INTERNATIONAL FAIRS.**
- **SP-ARTE, ARTRIO AND ART BASEL MIAMI BEACH** TAND OUT AS THE MOST IMPORTANT FAIRS FOR DOING BUSINESS.

# COLLECTORS PROFILE

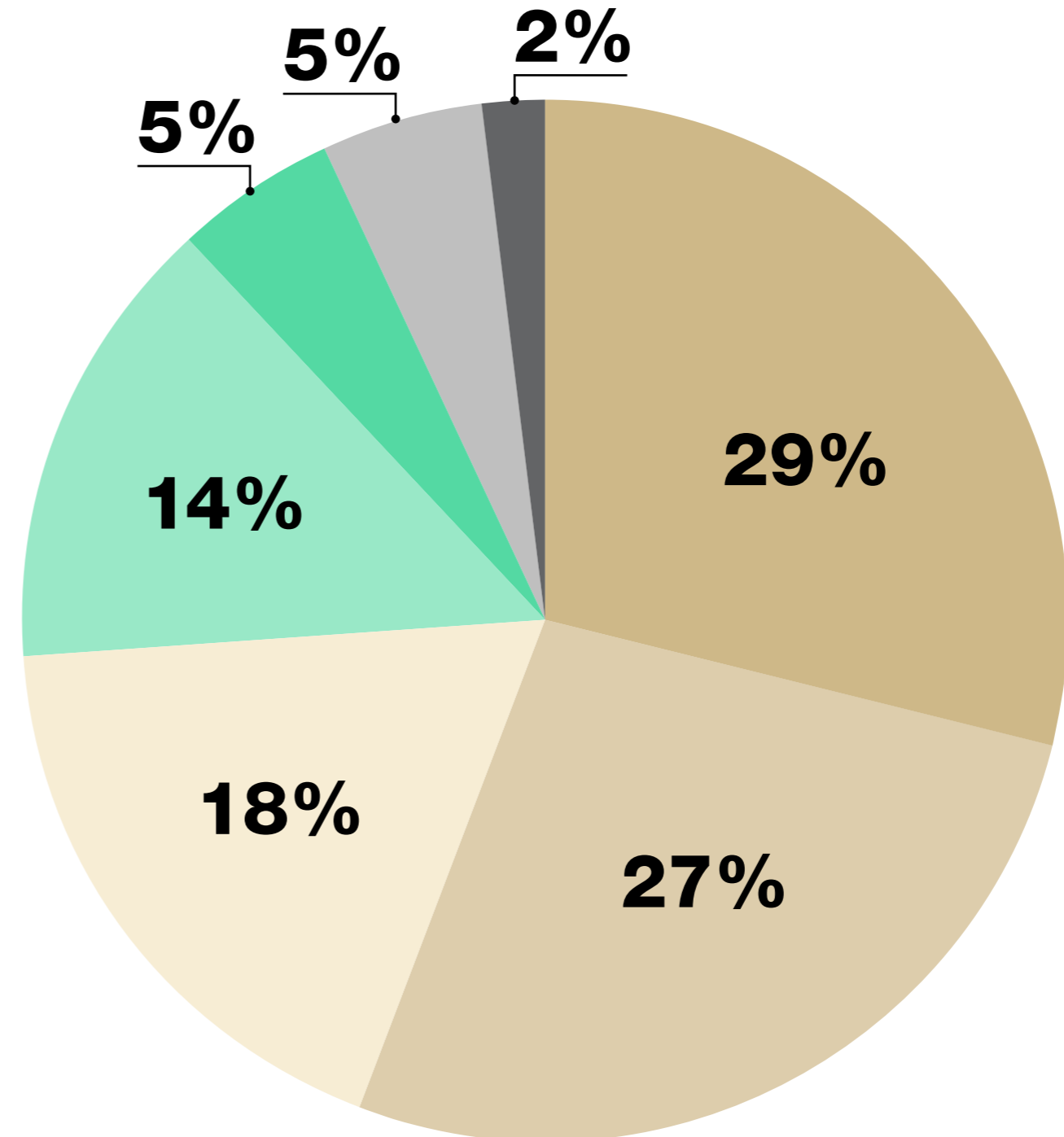
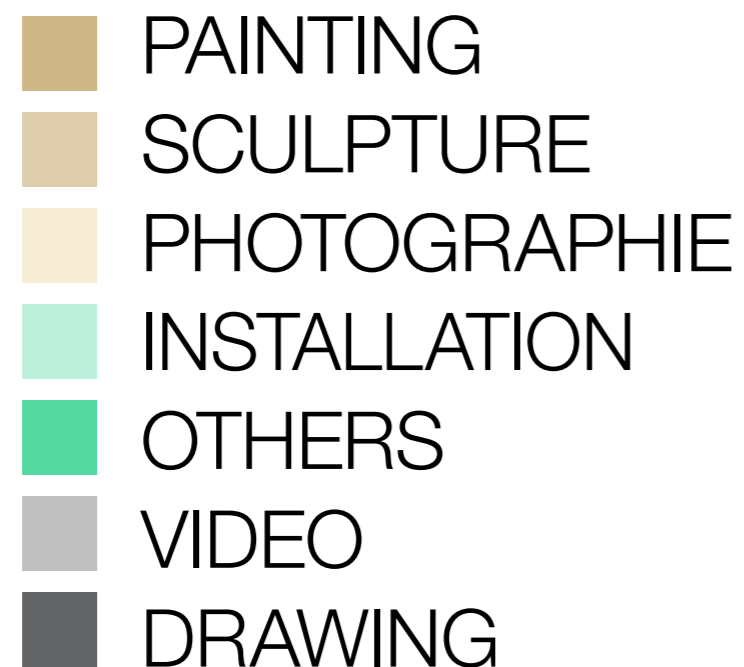


PARTICIPATION OF  
DIFFERENT COLLECTORS  
ACCORDING TO  
**SALES REVENUE**  
**IN 2014**

- PRIVATE BRAZILIAN COLLECTORS
- PRIVATE FOREIGN COLLECTORS
- BRAZILIAN INSTITUTIONS
- FOREIGN INSTITUTIONS
- BRAZILIAN CORPORATE COLLECTIONS
- FOREIGN CORPORATE COLLECTIONS
- OTHERS

# WORKS SOLD

DISTRIBUTION OF  
THE **TYPE WORKS  
SOLD** IN RELATION  
TO TOTAL  
WORKS SOLD



# DOMESTIC MARKET X INTERNATIONAL MARKET

SALES ON THE **DOMESTIC MARKET ACCOUNT FOR**

**85%**  
OF **REVENUE**

**EQUAL TO  
2012 AND 2013**

AND **SALES FOR  
THE INTERNATIONAL  
MARKET  
REPRESENT**

**15%**  
OF **REVENUE**



# International insertion

# INTERNATIONAL **INSERTION**

**THE INTERNATIONALIZATION OF THE BRAZILIAN MARKET** CAN BE **ASSESSED** FROM SEVERAL FACTORS BEYOND THE SALES REVENUE IN **THE INTERNATIONAL MARKET,** INCLUDING THE PRESENCE OF **FOREIGN ARTISTS** REPRESENTED BY GALLERIES AND ESTABLISHING **INTERNATIONAL PARTNERSHIPS.**

# INTERNATIONAL **INSERTION**

## **INTERNATIONALIZATION OF TEAM OF ARTISTS:**

- OF THE **GALLERIES** ARE WORKING WITH **FOREIGN ARTISTS**; THE SAME PERCENTAGE AS IN THE 3RD EDITION OF THE STUDY.
- THE GALLERIES HAVE, ON AVERAGE, **20% OF THEIR TEAM OF ARTISTS MADE UP OF FOREIGNERS**, THE SAME PERCENTAGE OBSERVED IN 2013.

# INTERNATIONAL **INSERTION**

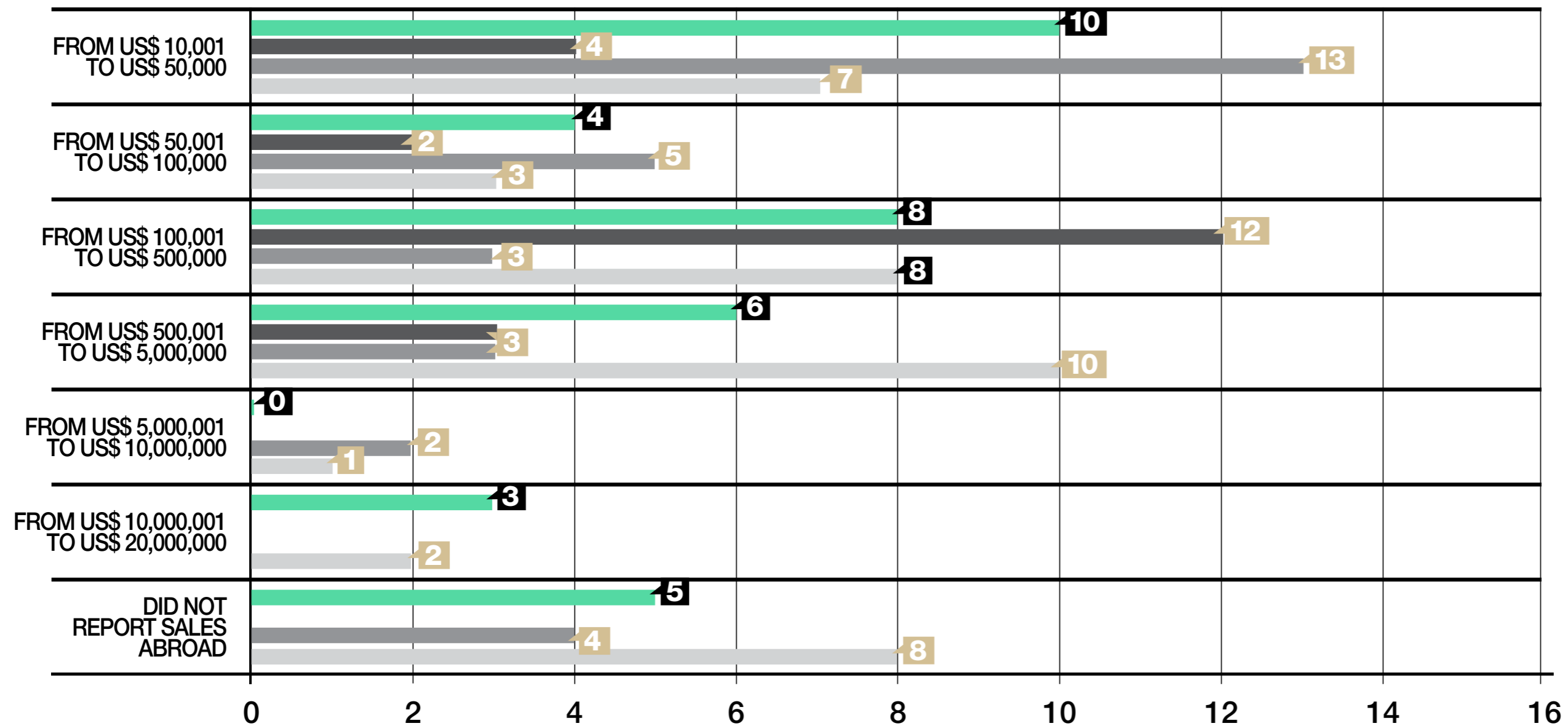
## **INTERNATIONALIZATION OF GALLERIES:**

- **29% OF THE GALLERIES MADE NEW PARTNERSHIPS WITH GALLERIES ABROAD IN 2014**
- **80.5% PARTICIPATED IN INTERNATIONAL FAIRS IN 2014, VERSUS 75% IN 2013**
- **75% OF THE GALLERIES REPORTED SALES IN THE INTERNATIONAL MARKET IN 2014**

# THE INTERNATIONAL MARKET

REPRESENTS ABOUT  
DE **15% OF REVENUE**

# PROGRESSION OF SALES TO INTERNATIONAL MARKETS



NO. GALLERIES 2014 █  
 NO. GALLERIES 2013 █  
 NO. GALLERIES 2012 █  
 NO. GALLERIES 2011 █

# PROFILE OF INTERNATIONAL COLLECTORS

**16%**  
**INTERNATIONAL  
COLLECTORS**

**2%**  
**FOREIGN  
INSTITUTIONS**

**1%**  
**INTERNATIONAL  
CORPORATE  
COLLECTIONS**

THE PARTICIPATION  
OF INTERNATIONAL  
PRIVATE  
COLLECTORS  
IN REVENUE IN  
2013 WAS 12%.

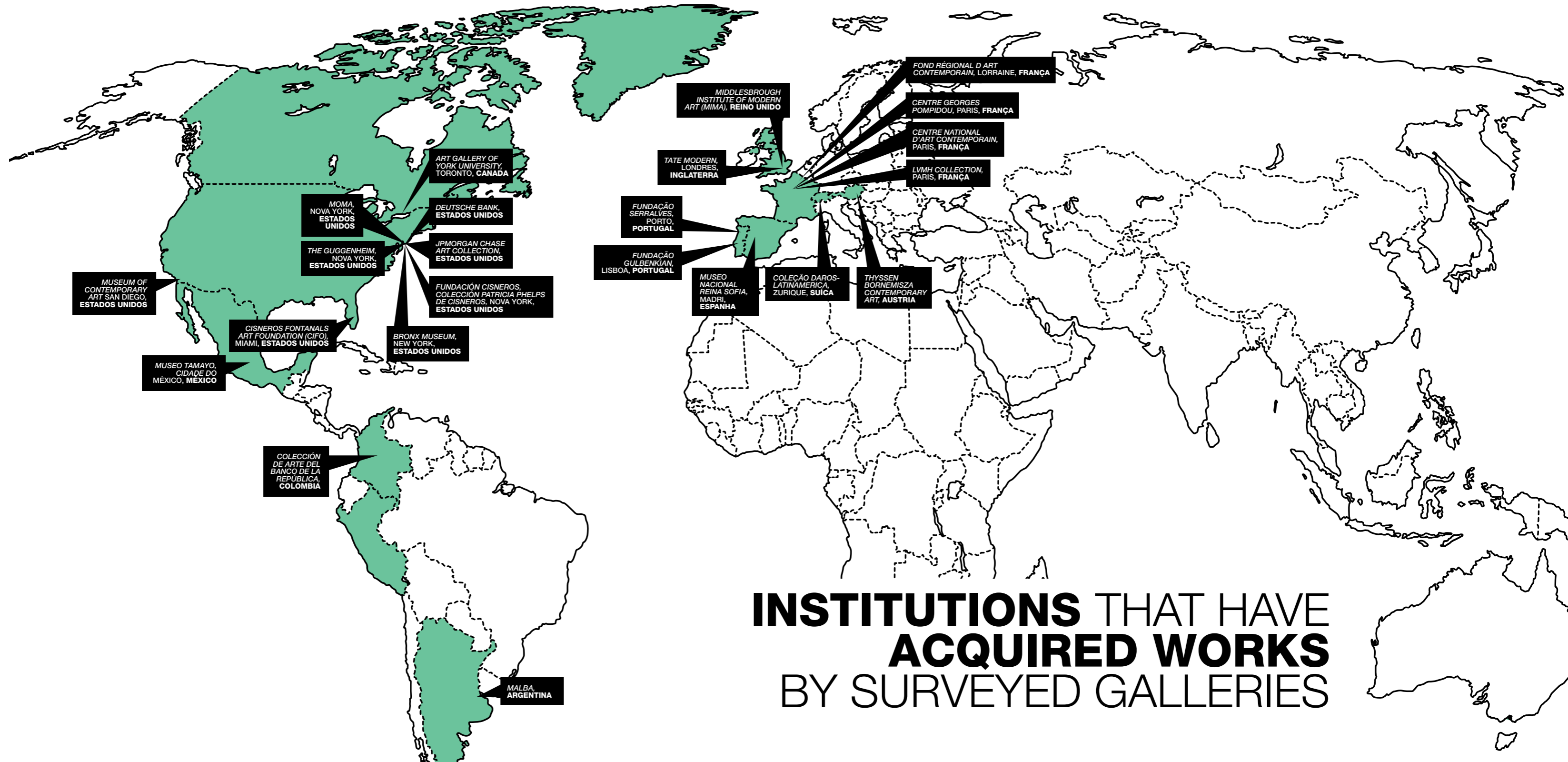
# INSTITUTIONAL **INSERTION**

IN 2014, GALLERIES REPORTED  
SELLING 114 WORKS TO  
**24 INTERNATIONAL INSTITUTIONS.**

THESE SALES WERE **MADE BY 21%**  
OF THE **SURVEYED GALLERIES.**



# GROWING INSTITUTIONAL INSERTION

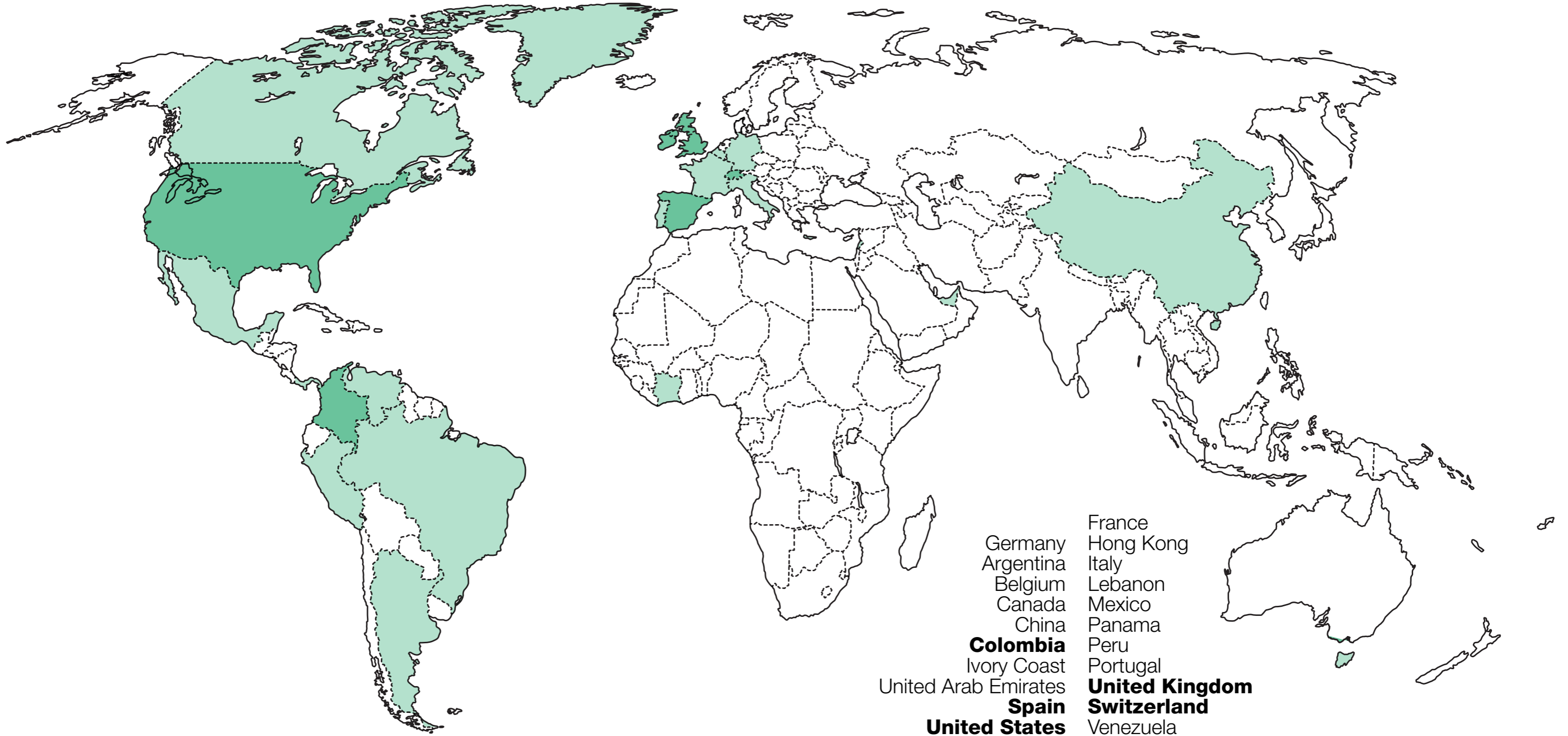


**INSTITUTIONS THAT HAVE  
ACQUIRED WORKS  
BY SURVEYED GALLERIES**

DESTINATION OF  
**INTERNATIONAL**  
**SALES**

HIGHLIGHTS:  
**UNITED STATES, COLOMBIA,**  
**UNITED KINGDOM, FRANCE,**  
**SWITZERLAND AND SPAIN.**

# ALL REPORTED DESTINATIONS



# EXPORTS

PROGRESSION OF EXPORTS FOR THE ART MARKET AND LATITUDE PROJECT FROM 2011 TO 2014\*

<b>YEAR</b>	<b>AMOUNT EXPORTED ART MARKET (total)</b>	<b>NUMBER OF EXPORTING COMPANIES (total)</b>	<b>AMOUNT EXPORTED LATITUDE PROJECT</b>	<b>NUMBER OF EXPORTING COMPANIES LATITUDE PROJECT</b>
<b>2011</b>	\$ 60,144,054	<b>198</b>	\$ 18,609,624	<b>22</b>
<b>2012</b>	\$ 51,170,357	<b>160</b>	\$ 27,130,165	<b>19</b>
<b>2013</b>	\$ 127,439,480	<b>192</b>	\$ 51,314,577	<b>23</b>
<b>2014</b>	\$ 82,215,808		\$ 33,921,564	<b>26</b>

\*Latitude Project Commercial Intelligence/ Apex-Brasil Planning and Budget Unit. All amounts in U.S. dollars FOB

# EXPORT DESTINATIONS FROM 2011 TO 2014\*

NUMBER OF  
EXPORTING  
COMPANIES  
LATITUDE  
PROJECT

2011 RANKING BY COUNTRY	AMOUNT EXPORTED LATITUDE PROJECT	MARKET SHARE	NO
1 U.S.	\$ 7,035,014	37.8%	19
2 FRANCE	\$ 5,424,671	29%	6
3 SWITZERLAND	\$ 3,153,642	17%	5
4 U.K.	\$ 1,952,387	10.5%	8
5 UNITED ARAB EMIRATES	\$ 318,000	1.7%	1
OTHERS	\$ 759,910	4%	

2012 RANKING POR PAÍS	AMOUNT EXPORTED LATITUDE PROJECT	MARKET SHARE	NO
1 U.S.	\$ 10,036,044	36.91%	13
2 U.K.	\$ 6,383,607	23.50%	8
3 SWITZERLAND	\$ 5,635,888	20.80%	4
4 FRANCE	\$ 1,392,207	5.14%	5
5 HONG KONG	\$ 988,500	3.65%	3
OTHERS	\$ 2,693,919	10 %	

2013 RANKING BY COUNTRY	AMOUNT EXPORTED LATITUDE PROJECT	MARKET SHARE	NUMBER OF EXPORTING COMPANIES LATITUDE PROJECT
1 U.S.	\$ 30,703,244	60%	19
2 U.K.	\$ 7,370,009	14%	12
3 SWITZERLAND	\$ 5,115,053	10%	6
4 FRANCE	\$ 2,073,128	4%	10
5 SPAIN	\$ 1,293,185	2.5%	6
OTHERS	\$ 4,759,958	9.5%	

\*Data refer only to the Latitude Project galleries, based on total exports in 2014.  
Source: Latitude Project Commercial Intelligence/ Apex-Brasil Planning and Budget Unit. All amounts in U.S. dollars FOB

# EXPORT DESTINATIONS FROM 2011 TO 2014\*

<b>2014 RANKING BY COUNTRY</b>	<b>AMOUNT EXPORTED LATITUDE PROJECT</b>	<b>MARKET SHARE</b>	<b>NUMBER OF EXPORTING COMPANIES LATITUDE PROJECT</b>
<b>1</b> U.S.	\$ 21,432,529	63.2%	21
<b>2</b> SWITZERLAND	\$ 4,839,961	14.3%	10
<b>3</b> U.K.	\$ 4,531,743	13.4%	9
<b>4</b> SPAIN	\$ 547,379	1.6%	5
<b>5</b> FRANCE	\$ 496,207	1.5%	4
OTHERS	\$ 2,073,745	6%	

\*Dados referentes somente às galerias do Projeto Latitude, tendo como base o total de exportações em 2014.  
Fonte: Inteligência Comercial Projeto Latitude/ Unidade de Planejamento e Orçamento Apex-Brasil. Todos os valores estão em dólares FOB.

**conclusions,  
highlights  
and trends**

# CONCLUSIONS, HIGHLIGHTS AND TRENDS

profile  
and  
scale of  
galleries

- THE SAMPLE UNIVERSE OF GALLERIES MAINTAINS APPROXIMATELY THE **SAME SIZE** AND **HETEROGENEITY** FROM THE **PREVIOUS SURVEY**.



# CONCLUSIONS, HIGHLIGHTS AND TRENDS

profile  
and  
scale of  
galleries

- THE **AVERAGE NUMBER OF ARTISTS** REPRESENTED PER GALLERY **FELL SLIGHTLY**.
- THE **NUMBER OF EMPLOYEES INCREASED** FROM 2013.
- THE DISTRIBUTION OF THE GALLERIES, ACCORDING TO **THE ANNUAL GROSS REVENUE CHANGED**. IN 2012, 78% OF THE GALLERIES HAD UP TO R\$ 3.6 MILLION IN REVENUES, WHILE IN 2013 IT WAS 64%, AND IN 2014, THE NUMBER WAS 61%.
- **THE AVERAGE NUMBER OF FAIRS HELD ANNUALLY INCREASED** FROM 4.5 IN 2013 TO 5 IN 2014.
- THE **PERCENTAGE OF ARTISTS WHO ENTERED THE MARKET IN 2014 DECLINED FROM** 15% TO 3.7%.

# CONCLUSIONS, HIGHLIGHTS AND TRENDS

*modus  
operandi*

- A SIGNIFICANT NUMBER OF GALLERIES HAVE MADE **NEW PARTNERSHIPS WITH OTHER GALLERIES IN BRAZIL AND ABROAD**, WHICH CONFIRMS A **TREND OF COLLABORATIVE PRACTICES** AS A DEVELOPMENT AND INTERNATIONALIZATION STRATEGY FOR THE SECTOR.
- **OBSTACLES TO THE DEVELOPMENT OF THE CONTEMPORARY ART MARKET** REMAIN ESSENTIALLY THE SAME, BUT **IN 2014 ECONOMIC INSTABILITY WAS THE MOST RECURRENT RESPONSE.**

# CONCLUSIONS, HIGHLIGHTS AND TRENDS

recent  
growth and  
dynamics

- A SIGNIFICANT PORTION OF THE SECTOR HAS **CONTINUED TO GROW** DESPITE THE ADVERSE ECONOMIC SCENARIO.
- ALMOST HALF OF THE **GALLERIES HAVE INCREASED** THEIR **WORKFORCE** IN 2014.
- **BRAZILIAN PRIVATE COLLECTING** MAINTAIN A **LEADING ROLE**.
- THE **RATIO OF DOMESTIC TO INTERNATIONAL SALES HAVE BEEN THE SAME** SINCE 2012.

# CONCLUSIONS, HIGHLIGHTS AND TRENDS

international  
insertion

- WE SAW A **GREATER PARTICIPATION OF BRAZILIAN GALLERIES AT INTERNATIONAL FAIRS** AND A LARGER NUMBER OF EXPORTING GALLERIES IN 2014.
- THE **TREND TOWARDS DIVERSIFICATION OF SALES DESTINATIONS, IN GENERAL, REMAINS THE SAME;** IVORY COAST, LEBANON AND PANAMA APPEAR FOR THE FIRST TIME AS SALES DESTINATIONS.
- THE MAIN DESTINATIONS WERE **UNITED STATES, COLOMBIA, UNITED KINGDOM, SWITZERLAND, FRANCE AND SPAIN.**

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